

“We provide innovative solutions that protect and save lives.”

Defense

Commercial Aviation

Homeland Security

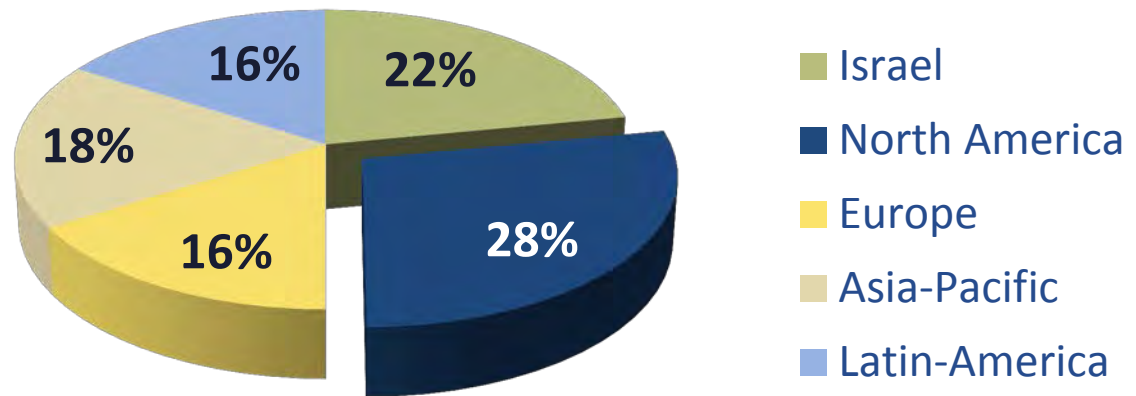
Medical Instrumentation

Sustainment & Support



Elbit Systems of America is a wholly owned subsidiary of Elbit Systems Ltd., a leading global source of innovative, technology-based systems for diverse defense and commercial applications.

- Publicly traded on NASDAQ and Tel Aviv stock exchange (ESLT)
- Annual revenues: \$3B
- 12,000 employees across 13 countries
- Approximately 8% of annual revenues invested in IR&D and technology development



Percentage of Market

**A leader in enhancing lethality,
survivability and combat readiness**



**Aircraft Cockpits and Helmet Mounted
Display Systems**



**Sensors, Data Fusion, Targeting and Precision
Guidance Systems**



**Innovative Live , Virtual, Constructive
Combat Training**



**Intelligence, Cyber and Homeland Security
Solutions**



**Aircraft Protection and Electronic Warfare
Systems**



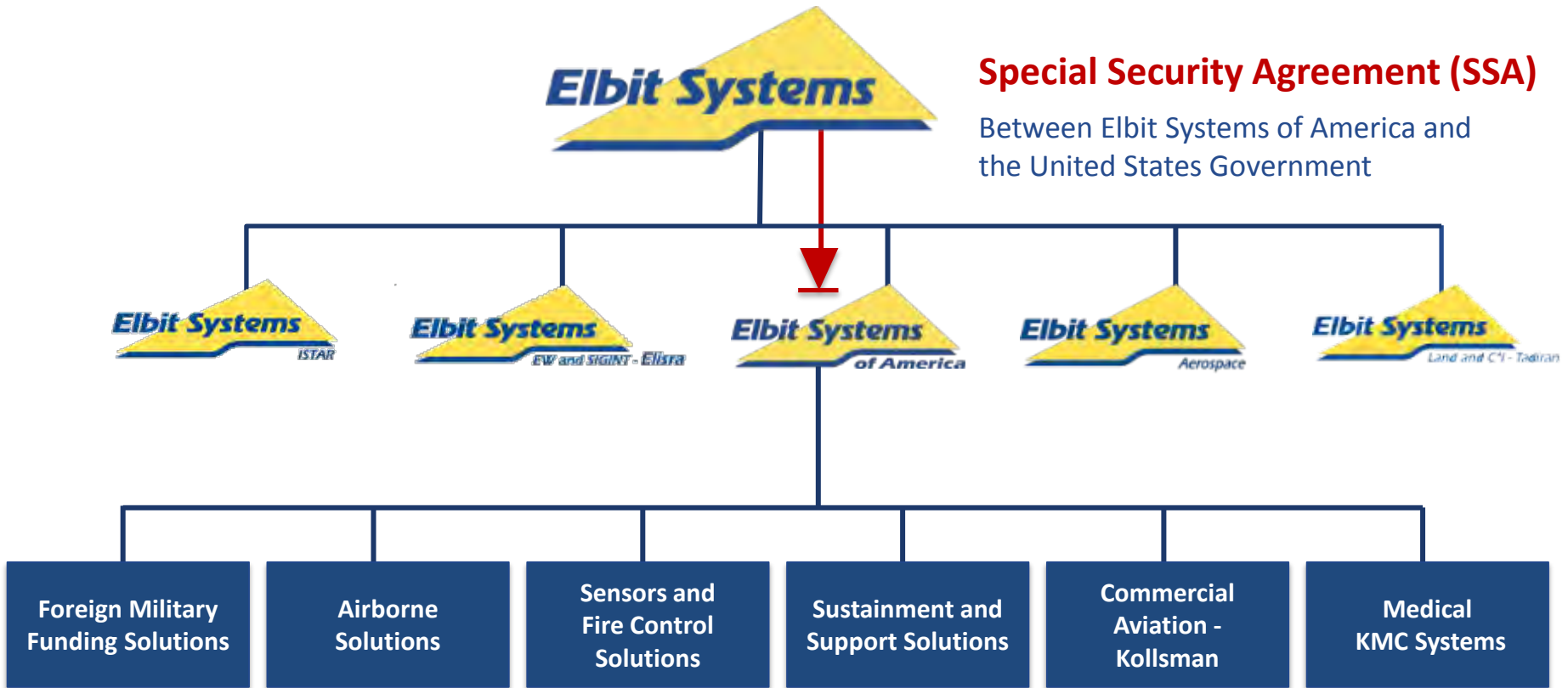
- **Founded in 1993**
- **Approximately 1,800 employees**
- **Annual revenues \$900M**
- **Operates under a Special Security Agreement (SSA)**



**A World's Most Ethical Company
2014 and 2015 | Aerospace & Defense**

Elbit Systems of America is a US-based systems provider focused on developing, tailoring, and integrating innovative customer solutions for the defense, commercial aviation, homeland security, and medical instrumentation industries.

Our Family Structure



Our Locations



Fort Worth, TX

- Elbit Systems of America Headquarters
- Airborne Solutions
- Sensor and Fire Control Solutions
- Foreign Military Funding Solutions

Merrimack, NH

- Sensor and Fire Control Solutions
- Commercial Aviation – Kollsman
- Medical Instruments – KMC Systems

Washington, D.C.

- Government Relations

McLean, VA

- Sensor and Fire Control Solutions

Boca Raton, FL

- Real-Time Laboratories, Inc.

Talladega, AL

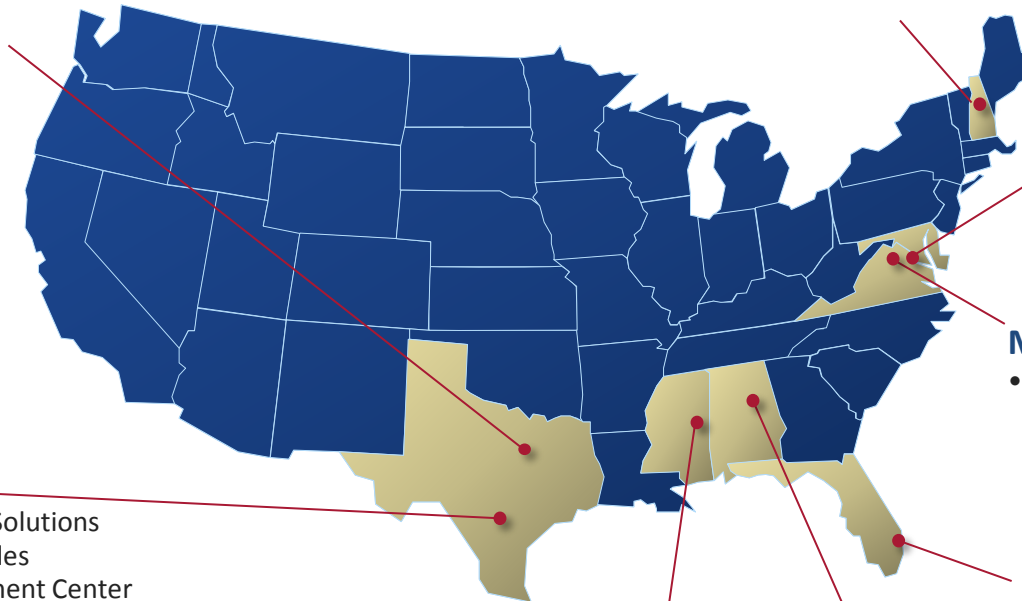
- Sustainment & Support Solutions

Choctaw, MS

- Real-Time Laboratories, Inc.

San Antonio, TX

- Sustainment & Support Solutions
- Aircraft Mods and Upgrades
- Land Vehicles Refurbishment Center



The Netherlands

- ESA and Logistic Center Woenstrecht JV, Repair Facilities



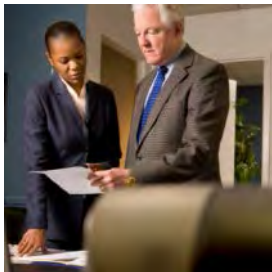
Our Veterans

Our veterans bring a passion to our business that truly supports our mission of protecting and saving lives. From the battlefields to corporate America, they continue to honor our country and support their brother and sisters in the military. Elbit Systems of America employs more than 130 veterans.



Our Engineers

Our highly educated engineers possess a wide spectrum of technical ability necessary to support the business applications that span our market presence, driving to discover problems, accepting responsibility, and developing innovative solutions for our customers and internal teams.



Our Program Managers

Programs Managers are PMP Certified to deliver the very best in quality performance. Managing contract execution, interfacing with Operations, and coordinating sub-contractor activities all while enhancing the customer experience, our program managers excel in the delivery top quality solutions and services.



Our Team of Teams

The strength of our company comes from the employees bringing their visions to life. Through cross-functional, entrepreneurial teams, we see ideas grow and develop into successes for our employees and our company. The collaborative nature of our business allows us to bring our best innovations, systems, and solutions to our customers.



Mission

We provide innovative solutions that protect and save lives

Vision

To be the solution of choice for critical missions and needs

Values

Customer Focused

- We stay attuned to our customers' needs
- We respond with winning solutions
- We honor our customers' trust by putting them first

Excellence

- We perform high-quality work knowing that it saves lives
- We foster an entrepreneurial, collaborative workforce
- We engage our employees so they can reach their potential
- We find ways to improve ourselves and our business
- We actively contribute to the communities in which we live and work

Respect

- We listen for and value diversity in thought and approach
- We are honest, forthright, and direct
- We do what we say and honor our commitments

Our Responsibility



LIGHT THE
NIGHT® WALK



GREATER
DALLAS
MILITARY
FOUNDATION





Sensors & Fire Control Solutions

“Providing precise, proven systems designed to enhance the safety and survivability of the warfighter”

- **Precision Targeting Systems**
- **Advanced Communications Solutions**
- **Laser Designation**
- **Remote Weapon Stations**
- **Vehicle Fire Control Systems**
- **Hydraulics & Life Support Systems**





Airborne Solutions

“Military aviators depend on our systems for situation awareness and accuracy”

- **Helmet Mounted Displays, Tracking and Cueing Systems**
- **Large Area Displays and Low Profile HUDs**
- **Night Vision and Distributed Aperture Systems**
- **Mission Computers**
- **Laser and Multi-Mode Seekers**
- **Missile Warning Systems**
- **Unmanned Aerial Systems**



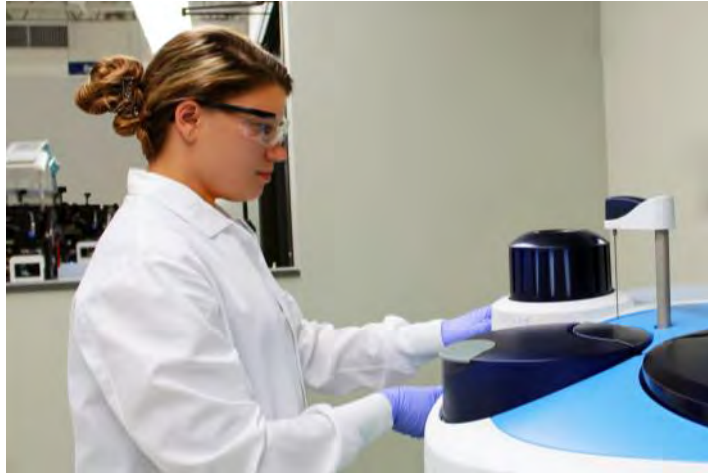


Commercial Aviation

“Leading global changes in aviation safety by providing low visibility solutions for airlines and business jet operators”

- **Kollsman Enhanced Vision Systems**
- **Head-Up Displays**
- **Avionics Integration and Certification**
- **Flight Instruments**
- **FAA, EASA, ICAO committee involvement shaping regulation changes**

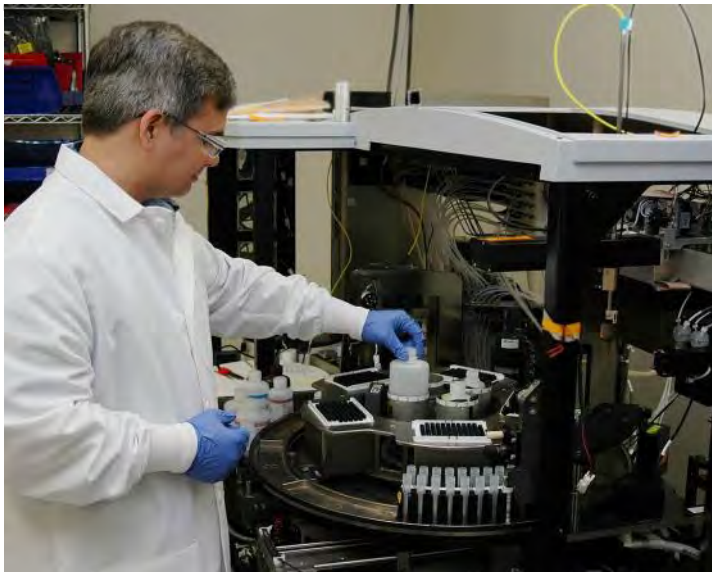




Medical Instrumentation

“Bringing innovative medical and life science instrumentation to market”

- **Proven contracting partner for over 35 years**
- **Full-system instrumentation development**
- **Engineering and design services**
- **Advanced manufacturing services**





Homeland Security

“Protecting our agents and communities with our proven, integrated systems designed to detect and classify”

- **Integrated Tower Systems**
- **Unattended Ground Surveillance**
- **Advanced mobile broadband technologies**
- **Command & Control Centers**
- **Mission-critical, multimedia, video, and data information access**





Sustainment & Support

“Keeping our warfighters in the fight with proven performance based logistics , contractor logistics support, and depot-level repairs”

- **Aircraft modifications and upgrades**
- **Material and Obsolescence Management**
- **Performance Based Logistics**
- **Contractor Logistics Support**
- **Depot Level Maintenance and Logistics**



Quality Policy – AS 9100/ISO 13485

- AS 9100
- ISO 9001
- ISO 13485
- 21 CFR Part 820
- CMMI Level 3
- FAA Part 21
- FAA Part 145
- EASA Part 145
- NADCAP





We Protect and Save Lives

We respond with winning solutions and honor our commitments:

By complying with our customers' requirements, applicable external standards, laws and regulations, and our organization's policies

We perform high-quality work:

By focusing on:

- Meeting product and regulatory requirements
- Customer satisfaction
- On-time delivery

We improve our business:

By continually improving/maintaining the effectiveness of our management system
